

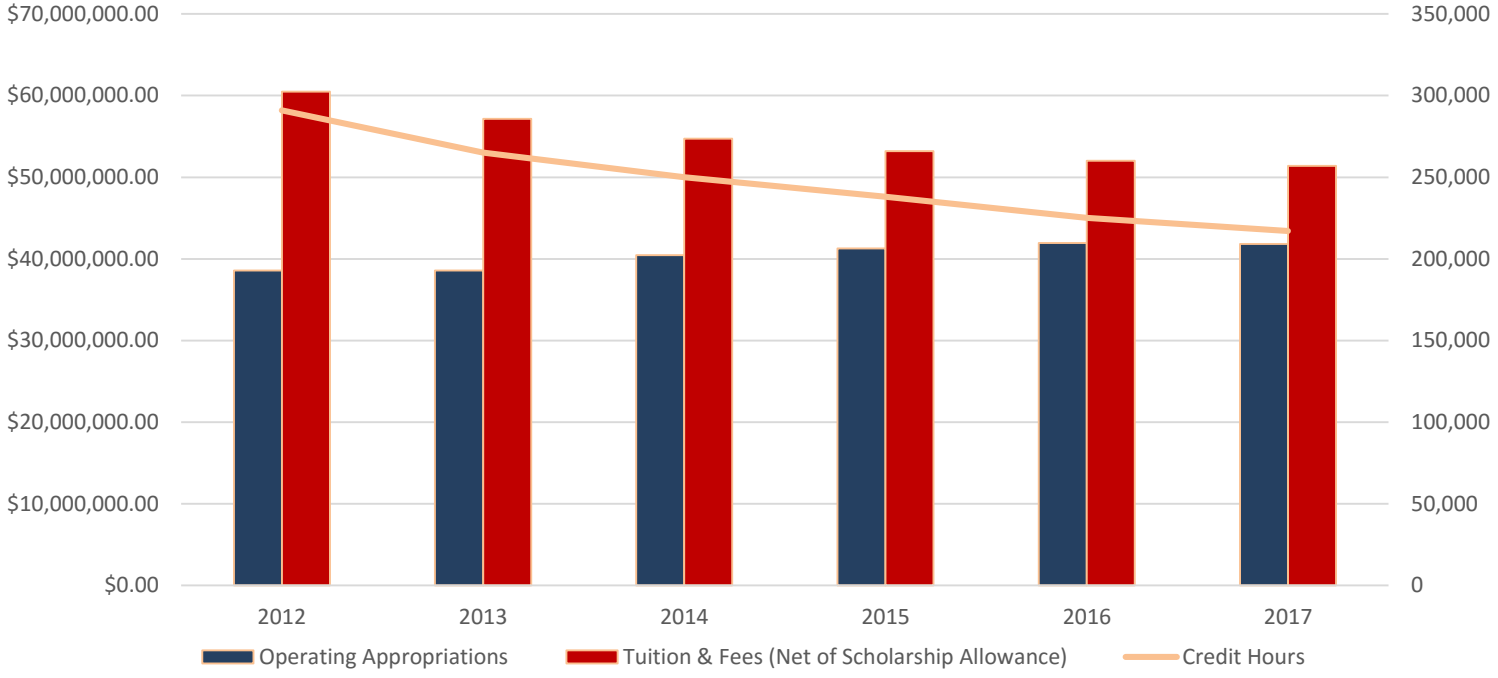


INDIANA UNIVERSITY
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FORT WAYNE

Budget and Financial Review

September 2017

2012-2017 Summary

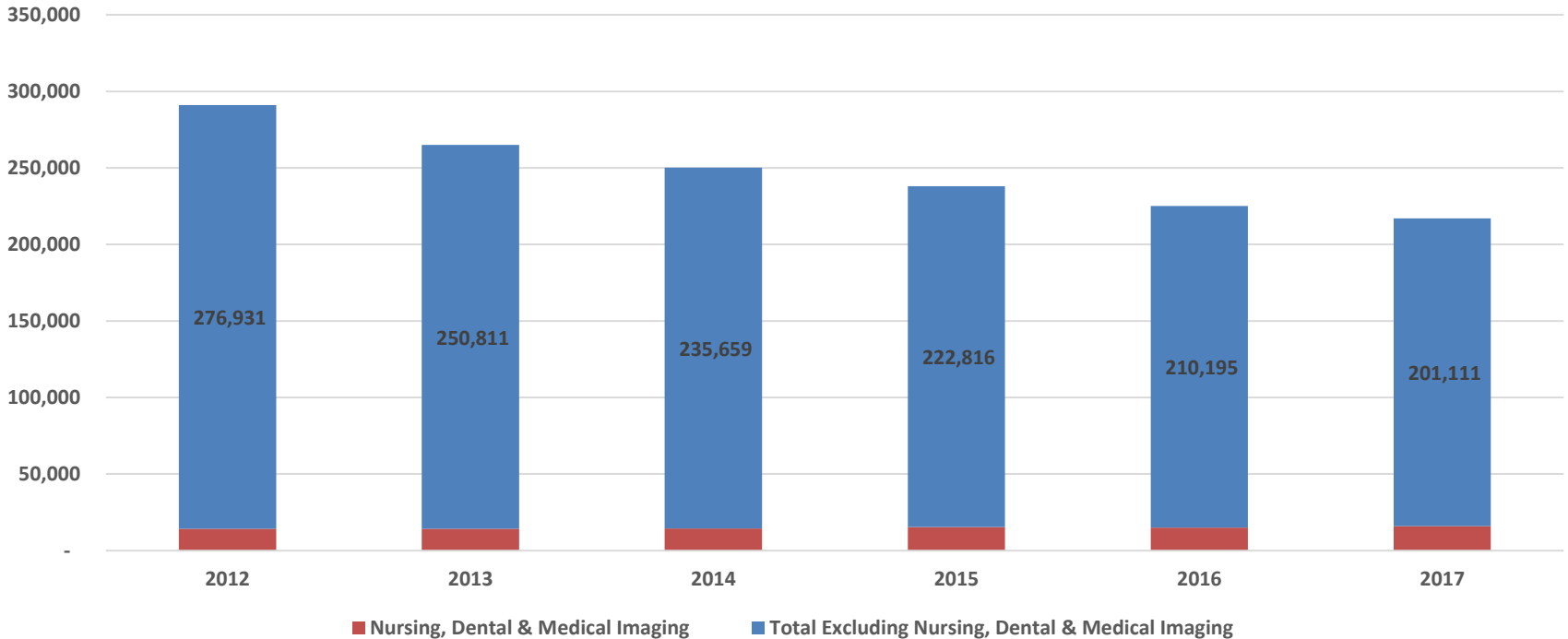


- **State Operating Appropriation has increased by \$3.25 million, or 8.5% from FY 12-17**
- **Net Tuition & Fees has decreased by \$9.1 million or <15.0%> from FY 12-17**
- **Credit hours have decreased by 27.4% from FY 12-17**



2012-2017 Total Credit Hours

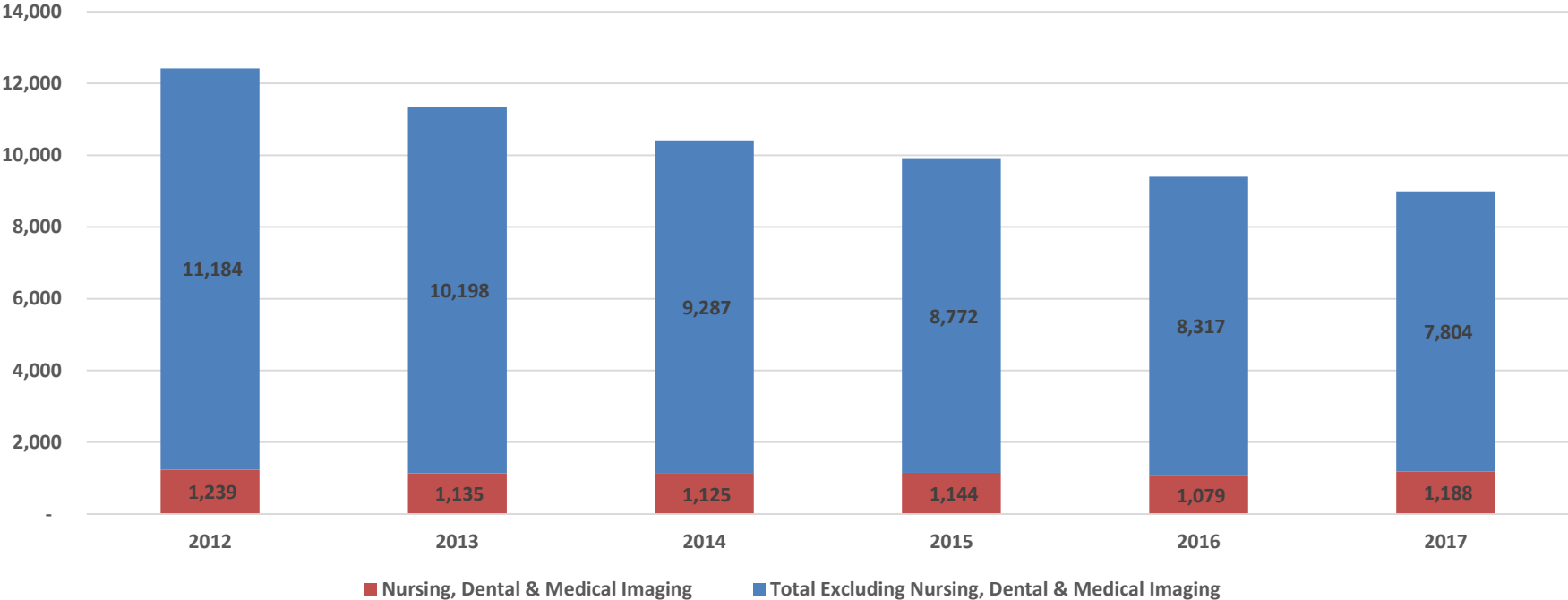
Academic Year Credit Hours



2012-2017 Total credit hours (excluding dual credit)  27.4%
*Excluding Dual Credit

2012-2017 Headcount Enrollment

Historical Fall Headcount



2012-2017 Fall headcount enrollments (excluding dual credit)  26.73%
*Excluding Dual Credit

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IPFW Financial Review

| Purdue Mission | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 6 yr change |
|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Science/Mathematics | 1,201 | 1,142 | 1,069 | 1,020 | 1,008 | 926 | -22.90% |
| Humanities/Soc Sci | 538 | 478 | 448 | 379 | 327 | 294 | -45.35% |
| ETCS | 1,712 | 1,658 | 1,644 | 1,559 | 1,532 | 1,553 | -9.29% |
| Health & Human Services | 1,116 | 1,108 | 1,077 | 1,023 | 1,089 | 1,040 | -6.81% |
| Graduate Students | 242 | 236 | 259 | 283 | 292 | 242 | 0.00% |
| Total | 4,809 | 4,622 | 4,497 | 4,264 | 4,248 | 4,055 | -15.68% |

| IU Mission | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 6 yr change |
|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Social/Natural Science | 244 | 214 | 154 | 149 | 158 | 140 | -42.62% |
| Humanities | 438 | 369 | 295 | 278 | 258 | 219 | -50.00% |
| Doermer School Business | 1,092 | 1,035 | 1,020 | 903 | 948 | 867 | -20.60% |
| Education & Public Policy | 1,173 | 1,015 | 967 | 890 | 977 | 903 | -23.02% |
| Visual & Performing Arts | 700 | 616 | 573 | 581 | 598 | 543 | -22.43% |
| General Studies | 633 | 580 | 578 | 529 | 474 | 394 | -37.76% |
| Labor Studies | 6 | 7 | 4 | - | 3 | 7 | 16.67% |
| Health & Human Services | 438 | 386 | 353 | 312 | 323 | 329 | -24.89% |
| Graduate Students | 412 | 295 | 281 | 276 | 265 | 215 | -47.82% |
| Total | 5,136 | 4,517 | 4,225 | 3,918 | 4,004 | 3,617 | -29.58% |

| Affiliated Programs | 2012 | 2013 | 2014 | 2015 | 2016 | 2017 | 6 yr change |
|----------------------|-------|-------|-------|-------|------|------|-------------|
| UA Mastodon Advising | 1,388 | 1,273 | 1,194 | 1,214 | 740 | 632 | -54.47% |

| | | | | | | | |
|------------------------------|---------------|---------------|--------------|--------------|--------------|--------------|----------------|
| Non-Dual Credit Total | 11,333 | 10,412 | 9,916 | 9,396 | 8,992 | 8,304 | -26.73% |
|------------------------------|---------------|---------------|--------------|--------------|--------------|--------------|----------------|

| | | | | | | | |
|--------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|
| Dual Credit | 2,438 | 3,047 | 3,298 | 3,323 | 3,018 | 2,110 | -13.45% |
|--------------------|--------------|--------------|--------------|--------------|--------------|--------------|----------------|

| | | | | | | | |
|--------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Grand Total | 13,771 | 13,459 | 13,214 | 12,719 | 12,010 | 10,414 | -24.4% |
|--------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|

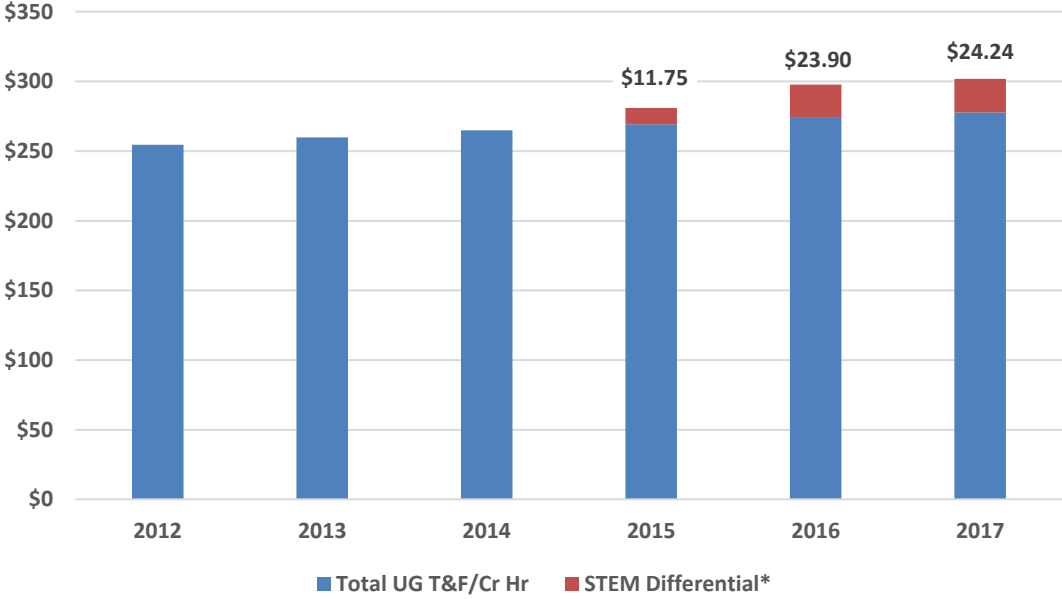
- ❖ Including graduate students in both IU and Purdue academic mission areas, enrollments have fallen across all colleges excluding dual credit.
- ❖ Dual credit courses have declined 13%, but this represents courses taken in high school, delivered by high school teachers, with curriculum overseen by the IPFW campus.

2012-2017 Fall headcount enrollments (excluding dual credit)  26.73%



2012-2017 Tuition and Fee Rates

IPFW Undergraduate Resident New Beginner Fall Tuition and Fees per Credit Hour



Annual Percentage Change: 2.50% 2.00% 2.00% 1.64% 1.65% 1.40%

*Differential Fee applies to Business, Engineering, Nursing, and Technology courses only



IPFW Financial Review

The IPFW Campus continues to experience financial pressure primarily due to declining enrollment of head counts and credit hours.

- **2012-2017 Fall headcount enrollments (excluding dual credit) ↓ 26.7%**
- **2012-2017 Total credit hours (excluding dual credit) ↓ 22.9%**
- **2012-2017 State operating appropriations ↑ 8.5%**
- **2012-2017 Fall Undergraduate Tuition and Fee rate increase (without differential fees) ↑ 8.7%**
- **2011-2016 Tuition and fees net of scholarship allowance ↓ 14.8%**

Examples of Unavoidable Expenses that constrain Budget Realignment

- **Benefits**
- **Debt Obligations**
- **Fuel, Utilities and Insurance**

ICHE Performance Metrics

- **ICHE incorporates Performance Funding Metrics into their original biennial budget proposal**
- **Both Legislatures and Governor present their budgets**
- **Final Budget Allocations are based upon available state funds**

Change in IPFW State Appropriations

| | FY 2017 Appropriation | FY 2018 Appropriation | \$ Change from FY 2017 | % Change from FY 2017 |
|-------------|----------------------------------|----------------------------------|---------------------------------------|--------------------------------------|
| IPFW | \$47,666,431 | \$47,635,575 | -\$30,856 | -.06% |



Change in IPFW Undergrad Fee Rates

| Regular Fall/Spring Semester Per Credit Hour Undergraduate Fee Schedule | Fall 2016 Credit Hour \$ | Fall 2017 Credit Hour \$ | % Change |
|--|---|---|---------------------|
| Tuition | | | |
| General Services (G/S) | 238.95 | 242.30 | 1.4% |
| Nonresident (NR): Plus G/S | 383.80 | 389.15 | 1.4% |

Fiscal Year 2018 Operating Budget

- **The fiscal year 2017- 2018 operating budget for IPFW is projected to have a shortfall of \$2.3 million**
- **The fiscal year 2017 – 2018 budget assumed a 3% decline in enrollment.**
- **Fall 2017 credit hour enrollment has decreased by 6.9% which is projected to have a net negative impact of \$2.3 million on our budget**
- **Actions planned to offset the shortfall include using swept funds as the basis for recurring budget cuts, along with cutting the recurring unfilled position budget.**

Enrollment for Fall 2017 – Final Census Numbers

| College/School/Area | % up or down | Credit Hours |
|-------------------------|---------------|---------------|
| COAS | -10.4% | -6,035 |
| DSB | -3.4% | -322 |
| EPP | -5.6% | -413 |
| ETCS | +0.4% | +57 |
| HHS | -4.4% | -477 |
| VPA | -4.3% | -315 |
| Labor Studies | +46.2% | +49 |
| Academic Affairs | +36.1% | +84 |
| Total | | -7,372 |

| Fall 2016 Credit Hours | Fall 2017 Credit Hours | % up or down | Credit Hours |
|------------------------|------------------------|--------------|---------------|
| 106,849 | 99,477 | -6.9% | -7,372 |



Budget Impact of Enrollment Decline

| | |
|---------------------|--|
| \$1,923,566* | -Enrollment Reduction |
| \$ 289,571 | -Reduction in Other Fee Revenue |
| <hr/> | |
| \$2,213,137 | |

***6.9% Down net of 3% Budget Reduction**

Addressing Budget Shortfall Using FY 2016-2017 Swept Funds as Basis for FY 2017-2018 Recurring Cuts

| | |
|--------------------|---|
| \$1,102,319 | - Finance and Administrative Affairs |
| \$ 712,923 | - Academic Affairs |
| \$ 285,403 | - Advancement |
| \$ 139,701 | - Student Services |
| <hr/> | |
| \$2,240,346 | |

Addressing Budget Shortfall by Cutting the Recurring Unfilled Position Budget

Recurring position budget reduced from \$800,000 to \$300,000 resulting in \$500,000 recurring savings.

Summary of Current Financial Outlook

- **The fiscal year 2017- 2018 operating budget for IPFW is projected to have a net shortfall of \$2.3 million.**
- **Fall 2017 credit hour enrollment has decreased by 6.9% which results in the negative \$2.3 million to our budget.**
- **The fiscal year 2017- 2018 budget assumed a 3% decline in enrollment. The \$2.3 million shortfall is net of the total budgeted decline.**

Summary of Proposed Cuts

Actions planned to offset this shortfall include:

- **Using swept funds from last fiscal year as the basis for recurring budget cuts this fiscal year.**
- **Reducing the recurring unfilled position reserve.**

Rational

- **The recurring swept funds were budgeted for the last fiscal year- but went unspent.**
- **The fact that these recurring funds were available last fiscal year- but were not used-is the basis for the proposal to cut these funds from this years budget.**
- **Lower enrollment necessitates filling fewer open faculty lines**

Questions & Answers

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