

Minutes of the  
Fifth Regular Meeting of the Thirty-Fourth Senate  
Indiana University-Purdue University Fort Wayne  
January 12, 2015  
12:00 P.M., Kettler G46

Agenda

1. Call to order
2. Approval of the minutes of December 8, 2014
3. Acceptance of the agenda – K. Pollock
4. Reports of the Speakers of the Faculties
  - a. Indiana University – J. Badia
  - b. Purdue University – P. Dragnev
5. Report of the Presiding Officer – A. Downs
6. Committee reports requiring action
  - a. University Resources Policy Committee (Senate Document SD 14-20) – M. Wolf
  - b. University Resources Policy Committee (Senate Document SD 14-21) – M. Wolf
7. Question Time
  - a. (Senate Reference No. 14-15) – J. Malanson
  - b. (Senate Reference No. 14-16) – N. Borbieva
  - c. (Senate Reference No. 14-17) – N. Borbieva
8. New business
9. Committee reports “for information only”
  - a. Executive Committee (Senate Reference No. 14-18) – K. Pollock
10. The general good and welfare of the University
11. Adjournment\*

\*The meeting will adjourn or recess by 1:15 p.m.

Presiding Officer: A. Downs  
Parliamentarian: J. Malanson  
Sergeant-at-Arms: G. Steffen  
Secretary: S. Mettert

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Attachment:

“Resolution on Funding for International Scholars Housing” (SD 14-20)  
“Amendment to the Bylaws of the Fort Wayne Senate: University Advancement Advisory Subcommittee” (SD 14-21)

Senate Members Present:

S. Ashur, J. Badia, E. Blakemore, N. Borbieva, V. Carwein, C. Chen, B. Dattilo, M. Dixon, P. Dragnev, C. Drummond, C. Erickson, T. Grove, C. Gurgur, G. Hickey, R. Hile, P. Iadicola, M. Jordan, D. Kaiser, J. Leatherman, M. Lipman, A. Livschiz, G. McClellan, D. Miller, M. Montesino, R. Pablo, G. Petruska, K. Pollock, R. Rayburn, G. Schmidt, A. Schwab, H. Tescarollo, L. Vartanian, D. Wesse, M. Wolf, M. Yen, N. Younis

Senate Members Absent:

T. Adkins, S. Beckman, J. Casazza, C. Chauhan, Q. Dixie, C. Duncan, C. Ganz, D. Momoh, J. Niser, D. Redett, N. Reimer, H. Samavati, M. Sharma, S. Stevenson, H. Sun, B. Valliere, N. Virtue, L. Wright-Bower

Faculty Members Present:

J. Burg, B. Kingsbury, J. Oxtoby

Visitors Present:

P. McLaughlin

Acta

1. Call to order: A. Downs called the meeting to order at 12:00 p.m.
2. Approval of the minutes of December 8, 2014: The minutes were approved as distributed.
3. Acceptance of the agenda:  
  
K. Pollock moved to approve the agenda as distributed.  
  
The agenda was approved as distributed.
4. Reports of the Speakers of the Faculties:
  - a. Indiana University:

J. Badia: I want to welcome everybody and say Happy New Year. I want to quickly say a few words about the editorial that was in the paper yesterday that Chancellor Carwein wrote. I really appreciate having that message out there. I think it is great that we are making the case to the legislator about how we need to be recognized as a University.

I also wanted to ask that we remember, and remind the Public on these occasions what it means to be a comprehensive university. Mainly, among other things the course skills of Liberal Arts education are the qualities most found by employees, and we are not just about offering a few prize degrees. I hope in our messages to the public that we can be careful that in our efforts to convince the statehouse of our value that we will commit the same moralization.

b. Purdue University:

P. Dragnev: First of all, let me wish everyone a Happy New Year. Let me also welcome you for another semester, may it be successful and productive.

Now that USAP reports are in it is time to utilize the information to better the university. We have some serious work to do; budgets aligning with the tragic plan and the USAP process. We also have an IPFW governance Management/Agreement that we have to deal with. I wish both faculty and administration success in advancing these complicated issues. I myself know I will work with anyone on success.

Finally, I will be sending a call out, it turns out we need fill some vacancies on the Purdue Grievance Board.

5. Report of the Presiding Officer – A. Downs:

A. Downs: Also welcome back everyone this semester. I hope your spring semester is better than your fall, regardless of how well your fall semester went.

Next up, you might all remember me mentioning this online training. I have numbers in case you are wondering. If you are looking at all faculty, 53 percent have taken the training, and if you take the LTL's out of that it drops down to 24 percent. So, if you would please, go take the training. There is a bottom line benefit to us, the more of us that take this it helps with insurance and other things.

6. Committee reports requiring action:

a. University Resources Policy Committee (Senate Reference No. 14-20) – M. Wolf:

M. Wolf moved to approve Senate Document SD 14-20 (Resolution on Funding for International Scholars Housing).

Motion to approve passed by a voice vote.

b. University Resources Policy Committee (Senate Document 14-21) – M. Wolf:

M. Wolf moved to approve Senate Document SD 14-21 (Amendment to the Bylaws of the Fort Wayne Senate: University Advancement Advisory Subcommittee).

Motion to approve passed by a voice vote.

7. Question Time:

a. (Senate Reference No. 14-15) – J. Malanson:

Q: In fall 2014, the administration indicated that there was a study being conducted of ways that the subsidy for Athletics could be reduced, and that Athletics could become more economically self-sufficient. What is

the status of that study? When will the final version of the study be completed and made available? What is the current estimate for the total costs of Athletics for 2014-15? How does this compare with total costs for 2012-13 and 2013-14?

Budgetary Affairs Subcommittee

D. Wesse: The IPFW Athletics study is not yet finalized. This study will be finalized by mid-February. At that point, next month, we will post the IPFW Athletics report online for review and comment. Once posted online, all interested parties will have an opportunity to review and comment on the report.

As for the cost of athletics for the past three years, the following are actual expenses.

- For 12-13 were \$7,546,796
- For 13-14 were \$7,629,868
- At the midway point of this fiscal year, the IPFW Athletic Department 14-15 expenses are projected to be 7,775,000

The IPFW Athletic Department expenses have equaled about four percent of the total IPFW annual budget for the past three years.

b. (Senate Reference No. 14-16) – N. Borbieva:

Q: Many of us in COAS are seeing our sections cut for low enrollment (previously, any section with fewer than 8, now any section with fewer than 12 students). The understanding is we will make up the section by teaching an extra section in a later semester. This is obviously not a viable long-term solution, since many of us are facing decreased enrollments semester after semester, meaning there simply aren't extra sections in later semesters. Has the administration begun to think about a long-term response to this issue?

Noor Borbieva  
Department of Anthropology

C. Drummond: As I hear this there are two parts to the question. The first part, how to deal with faculty work load in a time of lower enrollment. That sense, as in all cases, faculty work-load assignments are the responsibility of the chair. So, if the chair does a load shifting from one semester to the other they do that internally within the department with the agreement of the faculty. So, there is no institutional level policy procedure there.

In the past, there has been a practice of other vice chancellors to pester the chairs leading up to the beginning of the semester (fall and spring) about low enrollment sections. Last fall, the chairs through the deans indicated that was not a good use of time responding to emails from me or other vice chancellors about this issue, but rather we should look at course offerings and enrollments after senses and then make decisions about future course schedule patterns. So, that is what we are doing, because there are guidelines. I have not sent out emails saying "what are you going to do about this section or that section," because I assume the chairs know about this issue. In the long-term the solution is we have to be diligent in our work-load assignments, our course scheduling patterns, and in our recruiting. So, in your department, for instance, you have two primary general education classes that five years ago typically ran seven sections. But the course scheduling pattern has been reduced so on Monday, Wednesday, and Friday you are offering the same course in three

different sections in three consecutive hours. The other general education course on Tuesday and Thursday is similar. So, I think if you are experiencing, at a local level, low enrollment pressure then you have to take a look at if you are scheduling the courses at the times in the delivery methods that are most appealing to our students.

We also have a number of departments in Arts and Sciences that continue to offer sections, of what use to be high enrolling general education course on overloads. We need to take another look at the balance between on load and overload sections across campus. So, absolutely we are paying attention to it, but we need to have some real thoughtfulness into course scheduling patterns and work-load assignments, as we go forward, in an enrollment situation when we are down significantly.

c. Senate Reference No. 14-17) – N. Borbieva:

Q: The minimum enrollment policy is being applied even to honors courses, despite the administrations (and strategic plan's) stated commitment to the program, low number of students who qualify for the program, and the obvious benefit to high-achieving students of smaller classes (i.e., courses can be more rigorous and/or writing-intensive).

Noor Borbieva  
Department of Anthropology

C. Drummond: The honors courses are a subset of the situation we just discussed. When an individual or a department takes on the opportunity to offer an honors only section it has to be recognized it is going to come with lower enrollment. With offering that section of course it is otherwise typically offered general education course will impact enrollment in those other sections that are regular offered. So, if you offer an Honors B200 that is going to be 50 students that might of taken that class otherwise. You have to work out that balance of participation in the honors program, versus the overall enrollment performance of unit. IPFW has made a commitment to expanding the honors program, but we recognize that there is going to be times where the enrollments are going to be less than where we wish. We have made an institutional commitment to move away from the each option practice, which is not a satisfactory learning experience as an honors only section. So, absolutely an honors only section is going to carry cost to the intuition, but we have to balance that out at some institutional level.

8. New business: There was no new business.

9. Committee reports “for information only”:

a. Curriculum Review Subcommittee (Senate Reference No. 14-18): K. Pollock:

Senate Reference No. 14-18 (Items under Consideration by Senate Committee and Subcommittees) was presented for information only.

10. The general good and welfare of the University:

V. Carwein: Relatively to the legislative session, thank you Janet for reference for the piece in the paper today, there is a copy of that if you did not have a chance to see that, which basically lays out or legislative agenda. This is the first number of pieces that we will see over the next months. The next one will be written by, John Sampson, from the Northeast Indiana Regional Partnership. They will be doing it on the college completion goals, and the important critical role that IPFW plays in those goals. That we will see next month, and then following that are the two CEO's of Parkview Health and Lutheran Heart Network have agreed to co-write a piece, as one of the largest employers of Northeast Indiana about the importance of IPFW and the workforce for them, not just healthcare professionals, but as well as all the other disciplines.

Finally, as we get closer to the budget at the end of this session, Vince Buchanan, CEO of Regional Chamber is going to be doing a piece on our change in funding metrics request, and our increase in the base budget. We are going to help them with the content, but the intent is to have the community leadership come forward for their support. Also, what you got on one of those pages is actually a post-card, which will go out to all our alumni in the state of Indiana, and our legislator agenda is being shared with them. We are also asking them to get involved, and ask their legislators about our agenda. As time goes on through the session, and as bills come forward if there are critical points in the session that we need to have people contacting our legislators, and as you know we are having problems finding contacts of our alumni, but we are soliciting email addresses.

We also have the annual bus trip, and a number of other meetings coming up. So, we are trying to plaster our agenda everywhere we can. If we can get an increase on our ongoing base budget those would be big deals for us. What you see on the front page that is background points, these are examples of how we would invest this kind of money. The capital request is the other half of Helmke and Kettler renovation that will start this summer. And the other is the 1.7 that we ask for every year.

C. Erickson: What is meant by high impact degrees?

V. Carwein: High impact degrees are primarily stem disciplines. Right now, only IU Bloomington, Purdue West Lafayette, IUPUI, and Ball State tap into that high impact performance pot of money. All of the regionals are excluded. So, although we are producing lots of engineering, mathematics degrees, etc., we are not allowed to tap into that performance pot of money. This is one of those areas we should have a shot at that performance pot of money.

A. Downs: We should point out that we did not make up the list of the high impact degrees. That was ICHE.

C. Drummond: Thank you, Andy. The money is allocated as part of this high impact measure. Is the money in the old performance funding structure where we got enrollment change dollars. If regional campuses generated more federal dollars they got more money

out of this pot. We went to the outcome metric version 2.0, and they took that money that was designated for research campuses and created this new thing, and excluded all the regionals for that purpose. Our argument is for the economy of Indiana is that stem graduates from regional campuses have as big or bigger impact, and for all the metrics they are Hoosier students that count.

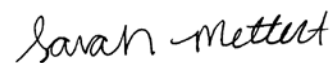
M. Wolf: As URPC chair one thing we are discussing is the IPFW key policy. Your department will receive information about all the keys that have been handed out in your department. Current policy states if somebody leaves with keys it is up to the department to pay keying or relocking of the building, which is really expensive. We are trying to look into ways of avoiding this through individual incentive key deposits. All I'm asking is that you look into who has what keys in your department, and what keys are not there.

P. Iadicola: One of our goals for our strategic plan is the development of interdisciplinary programs. Often times, when you think of developmental programs there is relatively few opportunities that allow us to engage in exploring needs of full-filling. I would like to see, eventually, something generate from either the Senate or VCAA where we can gather departments together to begin exploring areas for the development of interdisciplinary programs, and see if we have the resources. Typically in the College of Arts and Sciences there is underutilization of resources, and we have the study programs that we could certainly think creatively about possible interdisciplinary programs where we build upon all the strengths of the university. So, some kind of a Senate committee or maybe the vice chancellor would like to hold some kind of meeting to explore this. I know sometimes it is difficult, but it would be nice to have something to stimulate discussion over this.

A. Downs: Last week I made a comment about the chancellor's music career. I have since been corrected. Hamilton will tell us about that, and the chancellor will be recognized as one of the participants.

H. Tescarollo: We have a 50 hand concert show held on March 20 the chancellor is participating as well as other candidates. It is a very exciting event, and hope to see you there.

11. The meeting adjourned at 12:40 p.m.



Sarah Mettert  
Secretary of the Faculty

MEMORANDUM

TO: Executive Committee of the Fort Wayne Senate  
FROM: Mike Wolf, Chair, University Resources Policy Committee  
DATE: November 11, 2014  
RE: Resolution on Funding for International Scholars Housing

WHEREAS, the strategic plan, Plan 2020, a Process Goal is to “Expand meaningful collaborations and research opportunities with regional, national and global partners.”

WHEREAS, the university’s strategic Plan 2020, a Process Goal is to Review, Prioritize, and Expand International Agreements

WHEREAS, IPFW Student Housing are currently operating at approximately 75% capacity or with 400 “beds” un-occupied.

WHEREAS, campus housing for visiting scholars is an important asset that could be used to further promote an increase in the collaboration and exchange of scholars between IPFW and foreign institutions.

BE IT RESOLVED, the Chancellor is to allocate 10 beds per year at IPFW Student Housing to promote an increase in collaboration and exchange of scholars between IPFW and foreign institutions.

Furthermore, this agreement is to be reviewed annually by the URPC for changes in demand and supply of the beds in campus residences.

This policy goes into effect immediately.

Approving

Suleiman Ashur  
Sarah Didier  
Cyndy Elick  
Cigdem Gurgur  
Peter Iadicola  
Kathy Pollock  
Wade Smith  
Michael Wolf

Absent

Peter Dragnev  
Nila Reimer



MEMORANDUM

TO: Executive Committee of the Fort Wayne Senate  
FROM: Mike Wolf, Chair, University Resources Policy Committee  
DATE: November 25, 2014  
RE: Amendment to the Bylaws of the Fort Wayne Senate: University Advancement Advisory Subcommittee

WHEREAS, IPFW Central Administration has consolidated functions and structures formerly under the Office of the Chancellor into the Office of Advancement led by a Vice Chancellor for Advancement; and

WHEREAS, one of the main functions of this office will be to increase revenue and resources at IPFW; and

WHEREAS, shared governance works best with Fort Wayne Senate advice; and

WHEREAS, the Fort Wayne Senate Bylaws state that the University Resource Policy Committee... “shall be concerned with, but not limited to, consideration of such matters as planning and optimal utilization of the physical facilities of the University, including buildings, the library, scientific and other equipment, and educational aids; staff needs, utilization and planning; interdepartmental and interinstitutional cooperation for improved facilities and staff utilization; and nonacademic planning, including architecture, landscaping, parking, and traffic.”

WHEREAS, no current Fort Wayne Senate committee or subcommittee has the direct charge to provide advice to the Office of the Vice Chancellor for Advancement under its current structure,

BE IT RESOLVED, that the Bylaws of the Fort Wayne Senate be amended to add a University Advancement Advisory Subcommittee that reports to the University Resources Policy Committee with the composition of:

10 Faculty & 4 Ex Officio Members (Vice Chancellor of Advancement; Director of Alumni Relations; Executive Director of Marketing Communications, Director of Advancement Services).

Approving  
Suleiman Ashur  
Sarah Didier  
Peter Dragnev  
Cyndy Elick  
Cigdem Gurgur  
Peter Iadicola  
Michael Wolf

Absent  
Kathy Pollock  
Nila Reimer