

Minutes of the
Third Regular Meeting of the Thirty-Third Senate
Indiana University-Purdue University Fort Wayne
November 11, 2013
12:00 P.M., Kettler G46

Agenda

1. Call to order
2. Approval of the minutes of October 21, 2013
3. Acceptance of the agenda – K. Pollock
4. Reports of the Speakers of the Faculties
 - a. Indiana University – M. Nusbaumer
 - b. Purdue University – P. Dragnev
5. Report of the Presiding Officer – A. Downs
6. Special business of the day –Memorial Resolution (Senate Reference No.13-9) – G. Hickey
7. Committee reports requiring action
 - a. Executive Committee (Senate Document SD 13-6) – K. Pollock
8. Question Time
 - a. Executive Committee (Senate Reference No. 13-10) – A. Downs
9. New Business
 - a. (Senate Document SD 13-7) – M. Nusbaumer
10. Committee reports “for information only”
 - a. Executive Committee (Senate Reference No. 13-11) – K. Pollock
11. The general good and welfare of the University
12. Adjournment*

*The meeting will adjourn or recess by 1:15 p.m.

Presiding Officer: A. Downs
Parliamentarian: J. Malanson
Sergeant-at-Arms: G. Steffen
Secretary: S. Mettert

Attachment:

“Approval of replacement member of the Budgetary Affairs Subcommittee” (SD 13-6)
“Indiana Commission for Higher Education Statement on Research at Regional Campuses”
(SD 13-7)
“Current 2014 Budget” (Attachment A)

Senate Members Present:

T. Adkins, J. Anderson, J. Badia, S. Batagiannis, E. Blakemore, J. Casazza, C. Chauhan, S. Davis, M. Dixon, P. Dragnev, C. Drummond, C. Duncan, C. Erickson, A. Eroglu, T. Grove, C. Gurgur, G. Hickey, R. Hile, P. Iadicola, L. Johnson, M. Jordan, D. Kaiser, G. Karaatli, B. Kingsbury, M. Lipman, D. Liu, A. Livschiz, M. Max, G. McClellan, D. Momoh, M. Nusbaumer, H. Odden, K. Pollock, R. Rayburn, H. Samavati, S. Savage, A. Schwab, S. Stevenson, R. Sutter, H. Sun, H. Tescarollo, L. Vartanian, N. Virtue, M. Wolf, Y. Zubovic

Senate Members Absent:

M. Alhassan, S. Ashur, V. Carwein, C. Crosby, B. Dattilo, C. Ganz, J. Neumann, J. Niser, R. Pablo, B. Valliere, M. Yen

Faculty Members Present:

J. Burg, M. Coussement, L.E. Kirkhorn

Visitors Present:

J. Crothers

Acta

1. Call to order: A. Downs called the meeting to order at 12:00 p.m.
2. Approval of the minutes of October 21, 2013: The minutes were approved as distributed.
3. Acceptance of the agenda:

K. Pollock moved to approve the agenda as distributed.

The agenda was approved as distributed.

4. Reports of the Speakers of the Faculties:

- a. Indiana University:

M. Nusbaumer: First, I would like to acknowledge this Veteran's Day, and extend my appreciation for the sacrifices made by those involved. Second, I would like to thank IPFW as an institution, and the numerous individuals that make this an important community for their support during this difficult time for my family and me. It is very heartwarming being a recipient of that. I again thank you very much for all the support. Last, for the IU Faculty I am still looking for candidates for the IU Board of Review. It is a crucial board to sit on. It does not take a lot of time, but is an important decision. Please get your nominations in to me, the deadline is Friday.

b. Purdue University:

P. Dragnev: I want to actually discuss the same thing. The Purdue Academic Grievance Committee needs more members. We are planning to put another call in for those nominations. We need at least 20 members, and 10 alternates. We need more Purdue Faculty members to step in. At the moment we have 14 members on the Committee. I have seen that we will be meeting on the 18th to discuss research at regional campuses, and ICHE.

5. Report of the Presiding Officer – A. Downs:

A. Downs: As Mike and Peter have said, thank you to the Vets, especially those on campus. Last meeting there was some discussion on International Grant Money. We almost had a motion that be referred to a committee, but you all decided to let the Executive Committee find out where to send that. The Executive Committee did nothing, because we found out from the Vice Chancellor of Financial Affairs that there was not even policies and procedures created yet. So, there was no way to investigate out how money had been spent, because nobody knew how to spend it. Soon they will be releasing the rules for accessing that fund. Also, last meeting there was a report for information only that I blew right past, and that was Senate Reference No. 13-7. The document was included on your notes last time.

6. Special business of the day: Memorial Resolution (Senate Reference No. 13-9) – G. Hickey:

G. Hickey read the memorial resolution for Maxine M. Ormiston Huffman. A moment of silence was observed.

7. Committee reports requiring action:

a. Executive Committee (Senate Document SD 13-6) – K. Pollock:

K. Pollock moved to approve Senate Document SD 13-4 (Approval of replacement member of the Budgetary Affairs Subcommittee).

Motion to approve passed on a voice vote.

8. Question Time:

a. Executive Committee (Senate Reference No. 13-10) – A Downs:

Q: During the October Senate meeting, a rumor that DCS had \$4 million of funds that have not been allocated was brought up. Please explain planned uses for any unallocated money in DCS.

Executive Committee

S. Davis presented the power point presentation (See Attachment A).

P. Iadicola: It is interesting that you mention that DCS has a profit. How does DCS acquire a profit?

S. Davis: I did not mean profit they have an excess, 31 percent of tuition that is collected by DCS goes to the general fund, and 3.75 percent of all the courses goes to the individual departments.

P. Iadicola: Can the college of Arts and Sciences access each year so many dollars? Or is it calculated differently?

S. Davis: As I understand this comes from the way DCS was started. DCS was originally started offering noncredit courses. Over the years as it has evolved DCS now uses a break-even point. What Carl has to do is count all your benefits and research time, and DCS only shows breaks of profit of what they pay you. It is truly a break even. Another is Dual Credit. Dual credit is a money maker. I am more worried about the quality of education with LTL's and dual credit, but dual credit is making money because we do not pay the high school teachers.

P. Iadicola: It is similar to DCS, because they do not have faculty that gets paid, but are drawing in a revenue stream.

S. Davis: It gets to be sticky with DCS, but the money from DCS is transferred into sports and the general fund. Every year DCS is brought down to a \$300,000 balance and the rest is transferred out.

P. Iadicola: This is done of the bases of what? Obviously DCS does not need this money. What is the process by which we determine on annual bases of where that money goes?

S. Davis: I think the budget process is what is going to determine this. The current chancellor's philosophy is different than our previous one. We want to start budgeting towards program needs.

P. Dragnev: The \$2.9 million from DCS goes to Athletics in forms of scholarships and comes back into the general fund.

S. Davis: We have actually returned the money a little bit. What we sometimes do not count with athletics is that 84 percent of them graduate, almost all of them have a 3.1 GPA average, and not all of them are on full scholarships.

C. Drummond: More of a comment than a question. The long term misalignment between academic expenditures and academic budgeting that resulted in the annual big eraser was not due to the fiscal mismanagement of academic departments or colleges. I want to make that clear. It was a systematic and central designed plan to minimize, or at least limit recurring budgeting academic expenses, right? It was not due to the mismanagement of any

of our academic leadership. It was a structural program that was put in place for that purpose. What we are trying to do, and I appalled Stan's efforts here, is to get rid of that structural misalignment and get us in a position where we have budgeted academic expenses that aligned with the realities of academic expenses. These are primarily in Limited Term Lectures and Graduate Teaching Assistants.

S. Davis: I would argue very strongly the use of LTL's to the extent that we are using them. If I was totally financially responsible I would want everyone in here to be an LTL. The point is I do not like the amount of out sourcing of our education. It has gone over the top, and all of us are aware of it and working hard on it, and we need to start relying more on full-time faculty and less on LTL's. It is not for the money reasons, but for the quality of education as I see it.

B. Kingsbury: This conversation reminds me that there is a misalignment of where the incentives are and where they should be from the college, department, and the individual faculty members. As part of the departmental review is a reconsideration of those incentives a part of that discussion.

S. Davis: I know what is being looked at, and maybe Jeff would be better at answering this. The point is where we can save some through good stewardship. That means, proper use not having 5 courses of 15, when we could have 3 of 25.

B. Kingsbury: That is a savings. What I am talking about is the cases where smaller units are taking financial benefit growth. Where does the incentive come back to that unit that is achieving that success, or does it just absorb centrally?

S. Davis: One of the things that the deans are discussing now is charging lab fees. How lab fees should be distributed, for example, does a math lab take as much effort for that \$50 lab fee as a biology or chemistry lab fee?

M. Lipman: I think you should use cost instead of effort.

S. Davis: Cost. Thank you.

B. Kingsbury: With that example in mind, raises another concern of mine. How much of that would actually go to the department that is filing those seats? Also, are we protecting ourselves against concurrent loses in other areas where end up imbalance rather than gaining.

S. Davis: I would say that is why we have deans and chairs. I think this allocation is where the deans need to step up.

A. Schwab: I appreciate the LTL suggestion where you can make the most short term profit, but I do think there is concern about long term sustainability in such a profit margin. How long is the budget request looking at? What are the metrics being used?

S. Davis: I share your concern, but this is going to be a two or three year transition. We are going from academic units really not having a say in the budgets to helping develop budgets. We probably are not going to get it right the first time or the second. It is going to be a learning curve for all of us.

A. Schwab: So, the hope is that the criteria for the budget evaluation will rise organically from the budgetary process itself.

S. Davis: The idea is what it is going to take for your department, program, and school to be successful. The important thing is right sizing and reallocating. You cannot keep on doing the same thing if that same thing is not going to support the school.

A. Schwab: Right sizing according to what criteria? If we are going to right size we should know what is the goal and objective?

S. Davis: Right sizing to the resources you have available.

A. Schwab: We are going to have to say no at some point. What are we going to use to identify the things that we say no to?

S. Davis: I think this is where the deans and chairs would come in. This is why the two overview committees at that last level.

P. Iadicola: Back on the DCS budget and the excess they have each year. What cost are they paying? Do they pay cost for the general operation of the University, or is that where this money is coming from?

S. Davis: Whatever they have each year they are taking back down to \$300,000. We would start worrying if we had to bring them up to \$300,000, but they are always above that. I think it is very fair to start looking into those things though.

M. Lipman: I would like to request we move on, on the grounds that there is no way we can answer all the questions in here in this venue and have a proper wide range conversation about it.

R. Hile: Is it safe to say that some departments have to be extremely conscious about their spending and that there is no need for DCS to be conscious of their spending?

S. Davis: I would not say that. The way they are structured is on a break even model. It is hard to compare the current way DCS is funded to the way the regular departments are funded. One is a break even model and one is a full cost model.

J. Casazza: In the question about saying no. The deans will certainly prioritize with chairs of we are saying yes and no to, but how the decision is going to be made between the deans? That way once all the deans say yes, something is still going to be said no to.

A. Downs: I think Stan has said that is what they do not exactly know yet.

9. New business:

a. (Senate Document SD 13-7) – A. Downs

M. Nusbaumer moved to approve SD 13-7 (Indiana Commission for Higher Education Statement on Research at Regional Campuses). Seconded.

C. Drummond moved to amend BE IT RESOLVED by dropping the last sentence. Seconded.

Motion to approve amendment passed on a voice vote.

B. Kingsbury moved to amend by deleting the second sentence in first where-as. Seconded.

Motion to approve amendment passed on a voice vote.

P. Iadicola moved to amend BE IT RESOLVED by deleting the second to last sentence “Such activities related...” Seconded.

Motion to approve amendment failed by a hand count.

L. Vartanian moved to amend BE IT RESOLVED the second to last sentence “Such activities related...” by removing are and replacing it with **may be**. Seconded.

Motion to approve amendment passed on a voice vote.

B. Kingsbury moved to amend by moving the second-to-last sentence “Such activities related...” in BE IT RESOLVED and adding it to the first sentence in the paragraph. Also to delete “Such activities related...” at the beginning of the sentence and change to “Scholarly,” and changing the second sentence after “Scholarly activities related...” to start with “However.” Seconded.

Motion to approve amendment passed on a voice vote.

Motion to approve SD 13-7, as amended, passed on a voice vote.

10. Committee reports “for information only”:

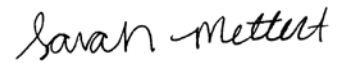
a. Executive Committee (Senate Reference No. 13-11):

Senate Reference No. 13-11 (Items under Consideration by Senate Committee and Subcommittees) was presented for information only.

11. The general good and welfare of the University:

There was no general good and welfare of the University.

12. The meeting adjourned at 1:15 p.m.

A handwritten signature in cursive script that reads "Sarah Mettert".

Sarah Mettert
Secretary of the Faculty

MEMORANDUM

TO: Fort Wayne Senate

FROM: Brenda Valliere, Chair
Executive Committee

DATE: October 25, 2013

SUBJ: Approval of replacement member of the Budgetary Affairs Subcommittee

DISPOSITION: To the Presiding Officer for implementation

WHEREAS, The Bylaws of the Senate provide (5.1.2.) that "... Senate Committees ... shall have the power to fill Committee vacancies for the remainder of an academic year, subject to Senate approval at its next regular meeting"; and

WHEREAS, There is one vacancy on the Budgetary Affairs Subcommittee; and

WHEREAS, The Budgetary Affairs Subcommittee has appointed Martha A. Coussement as the replacement member for the remainder of the 2013-14 academic year; and

BE IT RESOLVED, That the Senate approve this appointment.

TO: The Fort Wayne Senate

FROM: Michael Nusbaumer

RE: Indiana Commission for Higher Education Statement on Research at Regional Campuses

DATE: November 11, 2013

DISPOSITION: To the Presiding Officer to send to the Indiana Commission for Higher Education


WHEREAS, In October of 2013, the Indiana Commission for Higher Education amended their Policy on Regional Campus Roles and Missions; and

WHEREAS, the revision states that “Regional Campuses should limit research to scholarly activity related to faculty teaching responsibilities and research related to local and regional needs.”; and

WHEREAS, the description of the research focus of faculty on regional campuses adopted by the Indiana Commission for Higher Education is contrary to the principle of academic freedom for faculty members;

BE IT RESOLVED, that the Indiana Commission for Higher Education be encouraged to amend the research focus to read, “Scholarly activities related to faculty teaching responsibilities and local and regional needs may be of special significance. However, the faculty at the Regional Campuses are protected by academic freedom and may pursue any variety of scholarly activities and research.”


**Question Time
VCFAA – Response
November 11, 2013**



Q: During the October Senate meeting, a rumor that DCS had \$4 million of funds that have not been allocated was brought up. Please explain planned uses for any unallocated money in DCS.

A: Money is allocated vis-à-vis budget process, not what is collected. If funds are greater than budgeted (excess), if less (deficit.)

CE transfer from FY 2013 net profits	\$4,754,380
Estimated transfer to Athletics a year end	<2,900,000>
Honors match of Chapman gift	< 500,000>
Reserve for accrued sick leave liability	< 250,000>
 Projected balance remaining	 \$1, 104,380




Estimated Reserve Need (minimum HLC)

IPFW


FY 2014 General Fund Balance (Budgeted)	<u>\$111,041,910</u>
HLC <u>Minimum</u> Reserve Balance (1.6 mo.)	<u>\$ 14,805,888</u>
HLC Preferred Reserve Balance (5 mo.)	<u>\$ 46,267,423</u>
IPFW Reserve – 10/14/2013 (3.2 mo.)	<u>\$ 29,805,129</u>

Currently – Myself and Comptroller are reviewing every reserve account to identify potential reserves that could be used for operations. Many, such as debt service, physical plant repair and maintenance, etc., cannot.



Some other issues:

- A. Most of the reserves (all types) – non-recurring, thus cannot be used for salaries or daily operations.
- B. \$2 million from state (\$500,000 – TAP) is also non-recurring.
- C. Less than estimated decrease in enrollment and summer will help considerably.
- D. Deans, chairs, and AOC are working hard to kick start an on-going budget process.
- E. Update - Myself, with Brian Mylrea and the International Committee will be meeting soon to establish a process for \$100,000 globalization funds.



**Questions?
Comments?**

Note: Current 2014 Budget (17 pages) is on VIBE.

